



PAMIBIA UNIVERSITY
OF SCIENCE AND TECHNOLOGY

FACULTY OF HUMAN SCIENCES

DEPARTMENT OF SOCIAL SCIENCES

QUALIFICATION: BACHELOR OF PUBLIC MANAGEMENT (HONOURS)	
QUALIFICATION CODE: 08BHPM	LEVEL: 8
COURSE CODE: PPM411S	COURSE NAME: PROJECT PLANNING AND MANAGEMENT
SESSION: JUNE 2019	PAPER: THEORY
DURATION: 3 HOURS	MARKS: 100

FIRST OPPORTUNITY EXAMINATION QUESTION PAPER	
EXAMINER(S)	Mr. Joshua Mario
MODERATOR:	PROF PIET VAN ROOYEN (UNAM)

PERMISSIBLE MATERIALS
[None]

INSTRUCTIONS
<ol style="list-style-type: none">1. Write clearly and be tidy2. Answer any (4) four questions3. All questions have equal weighting of 25 marks each4. This examination paper is applicable to Full & Part time students.

THIS QUESTION PAPER CONSISTS OF 3 PAGES (including this front page)

QUESTION 1

Project time management is one of the critical knowledge areas in managing projects.

1.1 Identify a project of your choice. Briefly explain the scope of the project. Explain how you will ensure effective time management for this project by using a WBS and Gantt chart. (10)

1.2 Explain the common causes of poor time management and delay in project planning and management. (15)

[25]

QUESTION 2

Dealing with the projects can be a challenging task and can be a cumbersome process to develop and implement.

2.1 By making use of practical examples, identify the nine knowledge areas of project management as well as its relevance to project management. (20)

2.2 By making use of Namibian practical examples, write an explanatory note on the importance of ethics and professionalism in project management. (5)

[25]

QUESTION 3

Project support offices are believed to be helpful, especially with regard to good management of projects.

3.1 Discuss the main responsibilities of setting up a project support office, also discuss the benefits, as well as the drawbacks of such an office. (15)

3.2 Analyse and describe the “managing by projects” approach and the barriers associated therewith. (10)

[25]

QUESTION 4

Project management consists of certain process groups that are crucial to a project.

- 4.1 Describe the five project management process groups and explain its importance when organisations undertake projects. (10)
- 4.2 Examine briefly the need for top management commitment in any project. (15)
- [25]

QUESTION 5

Human resources in projects are very important. It is not always that the project team enjoys a smooth process in working together, there can always be challenges.

- 5.1 What are the characteristics of a good project manager? (10)
- 5.2 Identify constraints/barriers to team development and suggest possible ways of overcoming these constraints/barriers. Use relevant examples to support your answer. (15)
- [25]

TOTAL MARKS [100]
